

## **PARTIES TO AGREEMENT**

**THIS COLLECTIVE AGREEMENT** is made pursuant to the Industrial Relations Act on this 29th day of October 2018 between the **NATIONAL HEALTHCARE GROUP PTE LTD (“NHG”)**, a company registered under the Companies Act and having its place of business at 3 Fusionopolis Link, #03-08, Nexus@one-north, South Lobby, Singapore 138543, for NHG and all businesses registered under it including Institute of Mental Health (“IMH”), NHG Polyclinics (“NHGP”), NHG Pharmacy (“NHGPh”) and NHG Diagnostics (“NHGD”), and for and on behalf of its subsidiaries namely, Tan Tock Seng Hospital Pte Ltd (“TTSH”), National Skin Centre (Singapore) Pte Ltd (“NSC”), Alexandra Health Pte Ltd/Khoo Teck Puat Hospital (“KTPH”), Yishun Community Hospital Pte Ltd (“YCH”), WoodlandsHealth Pte Ltd (“WHPL”) and Admiralty Medical Centre Pte Ltd (“AdMC”) (hereinafter collectively called the “Institution”) of the one part and the **HEALTHCARE SERVICES EMPLOYEES’ UNION** of No 3, Bukit Pasoh Road, #02-00, Singapore 089817 being a trade union of staff registered pursuant to the Trade Unions Act (hereinafter called the “Union”) of the other part.

**NOW IT IS HEREBY AGREED AND DECLARED** between the parties hereto as follows:

### **PART I      GENERAL PROVISIONS**

#### **1.      TITLE**

This Agreement shall be known as the “**NATIONAL HEALTHCARE GROUP STAFF AGREEMENT OF 2018**”.

## 2. SCOPE

- (1) This Agreement shall cover all staff of the Institution with the exception of the following categories of staff (herein referred to as “excluded categories”):
  - (a) Managerial and Executive staff
    - (i) Non-Nursing - Grade 14 and above, PH03 and above
    - (ii) Nursing - Senior Nursing Officer and above
  - (b) Confidential staff
    - (i) Executive secretary, secretary and confidential clerk
    - (ii) Confidential Human Resource Department staff
    - (iii) Payroll staff
    - (iv) ITD staff supporting payroll or human resource
    - (v) All Management Audit staff
  - (c) Probationary staff (except that Nursing staff in ANII to ANC grades who have completed at least 3 months of service out of their probation period of 6 months shall be given full representation)
  - (d) Part-time staff (who work less than 35 hours per week) who join the Institution directly on part-time employment (part-time staff who had converted from full-time regular employment shall be given full representation)
  - (e) Medical staff
  - (f) Post-retirement re-employed staff as provided for under the Retirement and Re-Employment Act (RRA)
- (2) Staff who are already enjoying benefits that are more favourable than that provided for in this Agreement shall continue to enjoy them on a personal-to-holder basis.

(3) *Limited Representation*

The Institution and the Union agree to represent the following staff with limited scope, as governed by Section 30(A) of the Industrial Relations Act:

- (a) Non-Nursing - Grade 14, PH03
- (b) Nursing - Senior Nursing Officer

The staff in sub-clauses 2(3a) and 2(3b) above:

- (i) must not be employed in a senior management position or perform or exercise any function, duty or power of a person employed in a senior management position, including the control and supervision of major business operations, accountability for operational performance, formulation of business policies, plans and strategies and provision of leadership to other employees;
- (ii) must not perform or exercise any function, duty or power which includes decision making, or the power to substantially influence decision making on any industrial relation matters, including the employment, termination, promotion, transfer, performance appraisal or discipline of other employees;
- (iii) must not perform any function or duty which includes representing the employer in any negotiations relating to any industrial relation matters;
- (iv) must not have access to confidential information relating to the budget and finances of the employer, any industrial relation matters, the salaries and personal records of other employees or the password of employee's computers; and

- (v) must not perform or exercise any other function, duty or power which may give rise to a real or potential conflict of interest if he or she is represented by the trade union.
- (4) *Representation of Fixed-Term Contract Staff*
- (a) Fixed term contract staff who are not within the excluded categories may enjoy representation by the Union only in the following manner:
    - (i) the Union will represent such staff individually and not as a class;
    - (ii) representation is confined to workplace grievances and breach of contractual terms; and
    - (iii) the Union shall not negotiate on terms and conditions under the staff's individual contract as well as terms, conditions and benefits under this Agreement.
  - (b) Except as provided for in sub-clause 2(4a) above, the provisions of this Agreement shall not apply to fixed term contract staff.
  - (c) To qualify for Union representation, the fixed term contract staff must not be employed on fixed term tenure of less than one year and must not be a foreigner still employed on first contract with the Institution.

### **3. RECOGNITION AND UNION-MANAGEMENT PARTNERSHIP**

- (1) The Institution shall recognise the Union as the sole collective negotiating body relating to pay and all other terms and conditions of service of all bargainable staff coming within the scope of this Agreement.

- (2) The Institution and the Union hereby undertake to fully cooperate in maintaining harmonious industrial relations and in creating an environment which will enhance the Institution's image and business prospects and at the same time promote the interest and future growth of all staff.
- (3) The institution and the Union agree to further strengthen this bipartite relationship through joint union-management initiatives to foster a strong and supportive culture of cooperation for all levels of staff.
- (4) The Institution and the Union shall agree before any changes in terms and conditions of employment within the scope of this Agreement are put into effect.

#### **4. DURATION**

- (1) This Agreement is effective on 1<sup>st</sup> April 2018 till 31 March 2020.
- (2) Negotiations for a new collective agreement may commence not earlier than six months before the expiry of this Agreement.
- (3) During the duration of this Agreement, neither the Institution nor the Union shall seek to vary, modify or annul any of its terms in any way whatsoever, save as is provided herein or by operation of the law.
- (4) Should any new legislation affects the terms of this Agreement, the terms of this Agreement shall be changed to provide at least the minimum benefits provided by such new legislation, if the said legislation is more generous than the existing provisions, and this will be effected from the date of enactment of the law until the expiry of this Agreement.
- (5) In the event that the existing provisions in this Agreement are more generous than the new legislation, the existing provisions in this Agreement will take precedence over the new legislation from the start date of this Agreement till its expiry.

- (6) The above clauses do not preclude consultations on such provisions between the Institution and the Union.

## **5. INTERPRETATION**

In this Agreement, unless the context otherwise requires, words importing the feminine gender shall include the masculine gender, and words in the singular shall include the plural.

## **6. NON-UNION MEMBERS**

Non-union members belonging to categories within the scope of this Agreement shall not receive or enjoy terms and conditions of service more favourable than those conferred on the union members under this Agreement.

## **7. GRIEVANCE PROCEDURE**

- (1) Recognising the value and importance of a full discussion in clearing up any misunderstanding and in preserving harmonious industrial relations, every reasonable effort shall be made by both the Institution and the Union to expeditiously look into or deal with any suggestions, enquiries or complaints from staff at the lowest possible level.
- (2) The grievance procedure shall be as follows:
- (a) Step 1
- Any staff having a grievance and/or complaint shall, if she so wishes, refer the matter within 7 working days of its arising to her immediate superior, Section Head or Department Head.
- (b) Step 2
- If the staff concerned feels that the grievance has not been properly dealt with, the matter shall be taken up by the Union and the Human Resource Department of the Institution for further discussion.

(c) Step 3

If the matter is still unresolved, it shall be referred to the Ministry of Manpower for conciliation in accordance with the relevant provision of the Industrial Relations Act.

**8. REFEREE**

Any dispute between the parties to this Agreement while it is in force and arising out of its operation shall be referred to the President of the Industrial Arbitration Court who shall have the discretion to select a referee appointed in accordance with the provisions of the Industrial Relations Act to determine the dispute.

**PART II GENERAL TERMS AND CONDITIONS OF EMPLOYMENT**

**9. PROBATION AND NOTICE PERIOD**

- (1) A new staff shall on her appointment serve a probationary period as specified in sub-clause 9(4).
- (2) The Institution shall inform the staff, in writing, either of her confirmation of appointment or the extension of her probationary period before the expiry date. Failing which, the staff shall be deemed to be confirmed in the appointment on the expiry of the probationary period.
- (3) The probationary period shall form part of the staff's length of service.
- (4) The probationary period shall be as follows:

| <i>Category</i>   | <i>Duration</i> |
|---|-----------------|
| <i>Non-Nursing</i>  |                 |
| PH01 to PH02  | 6 months        |
| Grades 11 to 13   | 6 months        |
| Grades 2 to 10  | 3 months        |
| <i>Nursing</i>  |                 |
| NO II to NO I   | 6 months        |
| AN II to ANC<br><br>(fresh graduates and those without minimum 6 months' clinical experience) | 6 months        |
| AN II to ANC<br><br>(those with minimum 6 months' clinical experience)                        | 3 months        |

- (5) The probationary period of a staff may be extended for a period of up to 3 months if the performance during the probationary period is not satisfactory. However, the staff must be informed of her extension and the reasons thereof in writing.
- (6) Subject to exceptional work performance, a staff may be confirmed before the expiry of the probationary period.
- (7) The termination notice of a staff or the corresponding period of gross salary in lieu of notice shall be as follows:



| <i>Non-Nursing</i>  | <i>Nursing</i> | <i>Notice Period</i>    |                          |
|---|----------------|-------------------------|--------------------------|
|   |                | <i>During Probation</i> | <i>Upon Confirmation</i> |
| <u>NHG, IMH, NHGP, NHGPh, NHGD, KTPH, YCH, WHPL and AdMC</u><br>PH01 to PH02<br>Grades 11 to 13<br><br>Grades 2 to 10 | NO II to NO I  | 2 weeks                 | 1 month                  |
|   | AN II to ANC   | 2 weeks                 | 1 month                  |
| <u>TTSH</u><br>PH01 to PH02<br>Grades 11 to 13<br><br>Grades 3 to 10  | NO II to NO I  | 1 month                 | 1 month                  |
|   | AN II to ANC   | 3 working days          | 1 month                  |
| <u>NSC</u><br>PH01 to PH02<br>Grades 11 to 13<br><br>Grades 3 to 10   | NO II to NO I  | 1 week                  | 1 month                  |
|   | AN II to ANC   | 3 working days          | 1 month                  |

## 10. HOURS OF WORK

- (1) The working hours shall be regulated in accordance with the present practice on the basis of a maximum of 42 hours (excluding meal breaks) per week.
- (2) Staff shall be adequately notified of any changes in the working hours and the Union consulted prior to any change to the working hours.

## **11. SHIFT AND NON-SHIFT WORK**

- (1) All staff shall work the following hours excluding meal breaks:
  - (a) Permanent night shift - 38 hours per week
  - (b) Rotating shifts - 40 hours per week, averaged over a 2 or 3-week roster
  - (c) Non-shift - 42 hours per week
- (2) The work pattern may differ for different groups of staff due to the nature of their work. However, staff shall be notified in advance of their respective work patterns/schedules prior to implementation.

## **12. OVERTIME**

- (1) For permanent night shift, rotating shift and non-shift staff, work performed in addition to the hours specified in sub-clause 11(1) of this Agreement or the daily contractual hours shall be deemed as overtime work.
- (2) Staff shall be paid one and a half times the hourly basic rate of pay for overtime work in accordance with the Employment Act.
- (3) In computing the hourly/daily basic rate of pay, where the staff's total monthly salary exceeds \$3,000, and she is not covered by Part IV of the Employment Act, the hourly/daily basic rate of pay shall be based on a total monthly salary of \$3,000.

## **13. REST DAY**

- (1) Every staff shall be entitled to 1 rest day which is without pay per week.
- (2) The weekly rest day for a staff engaged in shift work shall be determined by the duty roster drawn up in accordance to the operational needs of the Institution. Staff shall be informed of the roster in advance.
- (3) A staff who works on her rest day at the request of the Institution shall be paid in accordance with the Employment Act as follows:

- (a) If the period of work does not exceed half her normal hours of work, a sum at the basic rate of pay for 1 day's work;
  - (b) If the period of work is more than half but does not exceed her normal hours of work, a sum at the basic rate of pay for 2 days' work;
  - (c) If the period of work exceeds her normal hours of work for 1 day:
    - (i) A sum at the basic rate of pay for 2 days' work, and
    - (ii) A sum at the rate of not less than 1.5 times her hourly basic rate of pay, for each hour or part thereof that the period of work exceeds her normal hours of work for 1 day.
- (4) In computing the hourly/daily basic rate of pay, where the staff's total monthly salary exceeds \$3,000, and she is not covered by Part IV of the Employment Act, the hourly/daily basic rate of pay shall be based on a total monthly salary of \$3,000.

#### **14. PUBLIC HOLIDAYS**

- (1) Staff shall be entitled to paid gazetted Public Holiday in accordance with the provisions of the Employment Act.
- (2) Based on the exigencies of service, if the Public Holiday falls on a non-working day or off day, the Institution may decide to
  - (a) Give the employee another day off as a holiday; or
  - (b) Compensate the employee with an additional day's pay in lieu of that holiday. Monthly-rated employee's monthly gross salary includes the gross daily rate of pay for a holiday. Hence, the Institution need only pay an additional day's pay at the employee's basic rate of pay.
- (3) If any of the gazetted public holidays falls on a rest day, the working day immediately thereafter the rest day shall be a paid holiday in substitution under sub-clause 14(2) above.

- (4) If a staff is required to work on her off-day or a rest day which is declared to be a substituted holiday, she shall be paid the relevant overtime rate of pay in accordance with the Employment Act. She shall also be entitled to another substituted public holiday.

## **15. FLEXIBLE WORK ARRANGEMENTS**

- (1) Work-life strategies are important to allow staff to harmonise their family and work commitments, while maintaining operational efficiency and work force productivity.
- (2) The Institution as a progressive employer will endeavour to provide flexible work arrangements to attract and retain staff, taking into consideration the operational requirements of the respective work areas or teams.

## **PART III TERMS AND BENEFITS ON TERMINATION OF EMPLOYMENT**

### **16. RETIREMENT AND RE-EMPLOYMENT**

- (1) RETIREMENT AGE
  - (a) Staff shall be retired not earlier than the statutory retirement age in accordance with the Retirement and Re-employment Act.
  - (b) For the purpose of retirement, the birth date of the staff shall be taken as that stated in her national registration identity card. If this date is in dispute, then her birth date shall be based on her Central Provident Fund record.
- (2) POST RETIREMENT RE-EMPLOYMENT
  - (a) The Institution supports post-retirement re-employment and shall endeavour to re-employ eligible retired staff up to the age of 67.

- (b) The terms and conditions of a post-retirement re-employment contract may vary from the pre-retirement contract subject to mutual agreement, in accordance to the Retirement and Re-employment Act and the Tripartite Guidelines on the Re-employment of Older Employees.
- (c) The past period of service up to her retirement date shall be recognised for the purpose of her annual leave, sick leave and Long Service Award eligibility.
- (d) If the Institution is unable to offer or continue to offer re-employment opportunity to an eligible retired staff up to her age 67, the Institution shall pay her a one-off Employment Assistance Payment in accordance with the gazetted Tripartite Guidelines on Re-employment of Older Employees as full and final settlement.

#### **17. RETRENCHMENT BENEFITS**

- (1) In the event of redundancy, the Institution shall inform the Union in writing of any impending retrenchment at least 1 month in advance before the notice of termination is served on the affected staff.
- (2) The notice on termination of service on grounds of redundancy to the affected staff shall be 1 month's notice or 1 month's gross salary in lieu thereof in accordance with the definition of gross rate of pay in the Employment Act.
- (3) The Institution and the Union shall then negotiate the retrenchment benefits payable.
- (4) For the purpose of this clause, termination by reason of reorganisation or liquidation of the Institution shall be treated as redundancy and therefore staff will be eligible for retrenchment benefits.

## **PART IV SALARY AND OTHER MONETARY ITEMS**

### **18. SALARY RANGES**

Staff shall be paid their total monthly salary (comprising base salary and monthly variable component) within the salary ranges shown in Appendix 1 of this Agreement.

### **19. ANNUAL INCREMENT**

- (1) Eligible staff shall receive an annual increment which will be negotiated with the Union annually.
- (2) The annual increment shall be paid every year on 1 July.
- (3) Staff who have completed 12 months of service as at 1 July shall receive their annual increment in full.
- (4) For staff with less than 12 months of service as at 1 July, the annual increment shall be pro-rated based on the number of calendar days of service rendered during the Qualifying Period.
- (5) Staff who join on/after 16 June are not eligible for the annual increment for that year.

### **20. MONTHLY VARIABLE COMPONENT**

- (1) The monthly variable component (MVC) will form part of the total monthly salary for the purpose of computing CPF payment, annual increment, overtime payment and bonuses and count towards the staff's salary range.
- (2) The Institution and the Union will continue with the practice of setting aside 10% of the total monthly salary as MVC. Any changes to the MVC portion will be subject to mutual agreement by the Institution and the Union.

### **21. ANNUAL WAGE SUPPLEMENT**

- (1) An annual wage supplement (AWS) shall be paid to all staff in December of each calendar year.

- (2) For a staff who has served the Institution for not less than 12 months at the time when the AWS is paid out, the AWS shall be equivalent to 1 month of the staff's last drawn total monthly salary as at 31 December of the year.
- (3) Staff who have not completed 12 months of service shall have their AWS pro-rated based on the number of calendar days of service rendered during the Qualifying Period.
- (4) Proportionate AWS shall be paid to staff whose services are terminated due to retrenchment, retirement, medical boarding out or death.
- (5) Staff who have resigned or who have served notice of resignation or have been served notice of termination on or before 31 December shall not be eligible for AWS.
- (6) Staff who join in the month of December are not eligible for AWS for that year.

## **22. VARIABLE BONUS**

The variable bonus shall be determined on a yearly basis. The quantum will be based on the performance of the Institution, the Singapore economy and the staff and determined in consultation with the Union.

**23. SHIFT ALLOWANCE**

(1) Staff who are scheduled to work shift shall be paid the following shift allowance:

(a) Nursing Staff and HCAs performing shift work in the ward areas

| <i>Job Grade</i> | <i>Shift Allowance Per 2nd Shift Performed</i> |                                     | <i>Shift Allowance Per 3rd/ Night Shift Performed</i> |                                     |
|------------------|--|-------------------------------------|---|-------------------------------------|
|                  | <i>Weekday</i>                                 | <i>Weekend &amp; Public Holiday</i> | <i>Weekday</i>  | <i>Weekend &amp; Public Holiday</i> |
| NO II to NO I    | \$14.00  | \$21.00                             | \$58.00   | \$87.00                             |
| SN II to ANC     | \$12.00  | \$18.00                             | \$50.00   | \$75.00                             |
| SAN II to PAN    | \$8.00   | \$12.00                             | \$45.00   | \$68.00                             |
| AN II to AN I    | \$7.00   | \$10.50                             | \$36.00   | \$54.00                             |
| HCA              | \$5.50   | \$8.50                              | \$28.00   | \$42.00                             |



(b) All other staff performing shift work

| <i>Job Grade</i>                |                | <i>Shift Allowance Per 2nd Shift Performed</i> |                                      | <i>Shift Allowance Per 3rd/Night Shift Performed</i> |                                      |
|---------------------------------|----------------|--|--------------------------------------|--|--------------------------------------|
| <i>Non-Nursing</i>              | <i>Nursing</i> | <i>Week-day</i>                                | <i>Week-end &amp; Public Holiday</i> | <i>Week-day</i>                                      | <i>Week-end &amp; Public Holiday</i> |
| PH01 to PH02<br>Grades 11 to 13 | NO II to NO I  | \$9.00   | \$13.50                              | \$43.00  | \$65.00                              |
| Grades 7 to 10                  | AN II to ANC   | \$6.00   | \$9.00                               | \$30.00  | \$45.00                              |
| Grades 2 to 6                   | -              | \$4.00   | \$6.00                               | \$25.00  | \$38.00                              |

(2) The Institution shall pay a daily allowance to staff on authorised paid leave (except for outpatient sick leave) as follows:

(a) Nursing Staff and HCAs performing shift work in the ward areas

| <i>Job Grade</i> | <i>Shift Pattern</i> |                |                              |
|------------------|----------------------|----------------|------------------------------|
|                  | <i>2-Shift</i>       | <i>3-Shift</i> | <i>Permanent Night Shift</i> |
| NO II to NO I    | \$8.00               | \$27.40        | \$66.30                      |
| SN II to ANC     | \$6.90               | \$23.60        | \$57.10                      |
| SAN II to PAN    | \$4.60               | \$20.20        | \$51.60                      |
| AN II to AN I    | \$4.00               | \$16.40        | \$41.10                      |
| HCA              | \$3.20               | \$12.80        | \$32.00                      |

- (b) All other staff performing shift work

| <i>Job Grade</i>                |                | <i>Shift Pattern</i> |                |                              |
|---------------------------------|----------------|----------------------|----------------|------------------------------|
| <i>Non-Nursing</i>              | <i>Nursing</i> | <i>2-Shift</i>       | <i>3-Shift</i> | <i>Permanent Night Shift</i> |
| PH01 to PH02<br>Grades 11 to 13 | NO II to NO I  | \$5.10               | \$19.90        | \$49.30                      |
| Grades 7 to 10                  | AN II to ANC   | \$3.40               | \$13.70        | \$34.30                      |
| Grades 2 to 6                   | -              | \$2.30               | \$11.10        | \$28.70                      |

For the purpose of this clause, authorised paid leave refers to all approved paid leave excluding outpatient sick leave and excluding unpaid leave and unauthorised leave of absence.

#### **24. ON-CALL/STANDBY ALLOWANCE**

- (1) Staff rostered to be placed on On-Call Duty (that is, on standby) during off-duty hours shall be paid an amount as follows:

- (a) Rates per shift for nursing staff and HCAs

| <i>Job Grade</i> | <i>Weekday</i> | <i>Weekend &amp; Public Holiday</i> |
|------------------|----------------|-------------------------------------|
| NO II to NO I    | \$21.50        | \$34.00                             |
| SN II to ANC     | \$19.50        | \$31.00                             |
| SAN II to PAN    | \$17.50        | \$28.00                             |
| AN II to AN I    | \$13.50        | \$21.00                             |
| HCA              | \$8.50         | \$17.00                             |

- (b) Rates per shift for all other staff

| <i>Job Grade</i>                | <i>Weekday</i> | <i>Weekend &amp; Public Holiday</i> |
|---------------------------------|----------------|-------------------------------------|
| PH01 to PH02<br>Grades 11 to 13 | \$15.00        | \$30.00                             |
| Grades 7 to 10                  | \$10.00        | \$20.00                             |
| Grades 2 to 6                   | \$8.50         | \$17.00                             |

- (2) If staff are called back to work, eligible staff shall be compensated for the actual work or/and actual shift work performed in accordance with clauses 12 (Overtime), 13 (Rest Day), 14 (Public Holidays) and 23 (Shift Allowance) of this Agreement.

**25. NURSES' POST BASIC CERTIFICATE ALLOWANCE**

The Institution shall pay a monthly allowance of \$100 which shall not form part of the staff's total monthly salary, for any recognised postgraduate certificate obtained by the staff, up to a maximum of 2 certificates.

**26. RETENTION FEE**

- (1) The Institution shall pay the retention fee charged by the Singapore Nursing Board, the Singapore Pharmacy Council, and the Allied Health Professional Council for all registered nurses/midwives, pharmacists and allied health professionals to be retained on their respective registers for practice.
- (2) The Institution shall also pay the retention fee charged by the Singapore Police Force for all registered security personnel to be retained on their register for practice.

**PART V LEAVE ITEMS**

**27. ANNUAL LEAVE**

- (1) The purpose of annual leave is for staff to recreate and rest. Thus, as far as possible, work scheduled should be such that it would allow the staff to go on annual leave when it is due.

- (2) A staff with at least 3 months of service shall be entitled to paid annual leave as below:

| <i>Job Grade</i> |                                 | <i>Years of Service</i> |                          |                       |
|------------------|---------------------------------|-------------------------|--------------------------|-----------------------|
| <i>Nursing</i>   | <i>Non-Nursing</i>              | <i>Less than 5</i>      | <i>5 to less than 10</i> | <i>10 &amp; above</i> |
| NO II to NO I    | -                               | 24 days                 | 26 days                  | 28 days               |
| SAN to ANC       | PH01 to PH02<br>Grades 11 to 13 | 21 days                 | 23 days                  | 25 days               |
| AN II to AN I    | Grades 2 to 10                  | 15 days                 | 18 days                  | 21 days               |

- (3) Staff with less than 12 months' service shall have their annual leave pro-rated according to number of calendar days of service rendered within Qualifying Period.
- (4) Except in cases of dismissal for misconduct, when either the Institution terminates the service of a staff or a staff resigns from service, the Institution shall pay for any unconsumed leave computed up to the date of the termination or resignation.
- (5) Staff are permitted to carry forward up to one year's entitlement of annual leave to the following year.
- (6) Annual leave taken on a Saturday shall be considered as half day for non-shift staff.
- (7) If a staff who is on annual leave falls ill during the period of such leave, she shall be deemed not to be on annual leave on the days she is duly certified to be sick but such period shall be treated as sick leave in accordance with the provisions of clause 28 (Sick Leave) of this Agreement.

## **28. SICK LEAVE**

- (1) Staff with at least 3 months of service are entitled to take sick leave as follows, based on the medical certification by any medical practitioner registered with the Singapore Medical Council:

- (a) 14 working days of sick leave in each calendar year, if no hospitalisation is necessary; or
  - (b) 60 working days (inclusive of 14 working days of sick leave) in each calendar year, if hospitalisation is necessary.
- (2) Medical certificates issued by any dentist registered with the Singapore Dental Council shall be recognised for the purpose of this clause.

## **29. MATERNITY LEAVE**

- (1) Subject to section 76(1) of the Employment Act, every female staff shall be entitled to 8 weeks of paid maternity leave. The leave may be taken any time before and/or upon the delivery of the child.
- (2) Subject to the eligibility criteria as set out under the Child Development Co-Savings Act, every female staff shall be entitled to a further 8 weeks of paid maternity leave funded by the Ministry of Social and Family Development after the expiry of the initial 8 weeks of paid maternity leave for the 1st or 2nd child.
- (3) Subject to the eligibility criteria as set out under the Child Development Co-Savings Act, every female shall be entitled to 16 weeks of paid maternity leave funded by the Ministry of Social and Family Development for the 3rd child onwards.
- (4) An application for maternity leave shall be supported by a medical certificate from a registered medical practitioner or a Government maternity hospital.
- (5) If at the expiry of the maternity leave period, the staff is certified as medically unfit for duty, her absence shall be treated as sick leave in accordance with clause 28 (Sick Leave) of this Agreement.

**30. PATERNITY LEAVE**

- (1) Every male staff who has served the Institution for at least 3 months and whose new-born child is a Singapore Citizen, shall be entitled to 2 weeks of paid paternity leave subject to the conditions in the Child Development Co-Savings Act. The leave entitlement of “two weeks” is defined in terms of the “work week” of the respective staff.
- (2) Male staff who have served the institution for at least 3 months and who do not qualify for the paternity leave stipulated in the Child Development Co-Savings Act, shall be granted 3 working days of paid paternity leave on the birth of his legal child, up to 3 surviving children. The leave is to be taken within 1 month of the birth of his child.

**31. SHARED PARENTAL CARE**

Male staff are entitled to take shared parental leave in accordance to the Child Development Co-Savings Act.

**32. MARRIAGE LEAVE**

A confirmed staff shall be granted 5 working days of paid marriage leave on the occasion of her first legal marriage. The leave has to be taken within 1 year of her legal marriage date.

**33. CHILDCARE LEAVE/ EXTENDED CHILDCARE LEAVE/ FAMILY CARE LEAVE**

A staff who has at least 3 months’ service shall be eligible for childcare leave/extended childcare leave/family care leave as provided below:

(1)

| <i>Eligibility Criteria</i>   | <i>Childcare Leave/<br/>Extended<br/>Childcare Leave<br/>per calendar year</i> | <i>Family Care<br/>Leave per<br/>Calendar year</i> |
|---|--|--|
| Staff with child who is below the age of 7 years and qualify for childcare leave under the Child Development Co-Savings Act   | 6 working days   | -  |
| Staff with child who is of or above the age of 7 years but below the age of 13 years and qualify for extended childcare leave under the Child Development Co-Savings Act                | 2 working days<br><br>(Extended<br>Childcare)                                  | 3 working days                                     |
| Staff with child who is below the age of 7 years and qualify for childcare leave under the Employment Act and do not qualify for childcare leave under Child Development Co-Savings Act | 2 working days   | 1 working day                                      |
| Staff who do not qualify for statutory childcare leave  | -  | 3 working days                                     |

(2) The family care leave is granted to a staff with at least 3 months of service to look after her spouse, parent, parent-in-law, grandparent or grandparent-in-law who are unwell, or to spend time with her children (includes natural, legally adopted and step relations) up to the age of 18 years. Where the child turns 18 years old within the calendar year, the staff may take the full entitlement of family care leave (childcare) anytime within the calendar year.

- (3) In addition to sub-clause 33(2) above, for a staff of KTPH, YCH, AdMC or WHPL, with at least 3 months of service, the family care leave is also granted to look after her special needs child (including beyond age of 18 years) who is unwell.
- (4) Subject to the provisions of the Child Development Co-Savings Act, for staff with children in both the following age groups:
  - (a) children who are below the age of 7 years; and
  - (b) children who are of or above the age of 7 years but below the age of 13 years,the total paid childcare leave for each parent is a maximum of 6 days per calendar year.
- (5) Leave can be taken on a half day basis.

#### **34. UNPAID INFANT CARE LEAVE**

Subject to the eligibility criteria as set out under the Child Development Co-Savings Act, a staff with new-born children below 2 years of age shall be entitled to apply for 6 working days of unpaid infant care leave per calendar year.

#### **35. COMPASSIONATE LEAVE**

- (1) A staff shall upon application, be granted compassionate leave as follows:
  - (a) Critical illness of an immediate family member (spouse, child, parent, parent-in-law, sibling, grandparent and grandparent-in-law). Critical illness refers to a patient on a hospital's dangerously ill list - 3 consecutive working days
  - (b) Death of an immediate family member (spouse, child, parent, parent-in-law, sibling, grandparent and grandparent-in-law) - 3 working days within 2 weeks of the date of death.
- (2) Application for compassionate leave must be supported by documentary proof.



### **36. PROLONGED ILLNESS LEAVE**

- (1) A confirmed staff with at least 1 year of service shall be eligible for the benefit under this clause if she has contracted tuberculosis, cancer, leprosy, mental illness, cardiac ailments, or any other chronic disease which is verified by a Medical Board as a long-term illness. Acquired Immune Deficiency Syndrome (AIDS) not contracted during work is also covered under this clause. AIDS contracted in the course of work shall be in accordance with the provisions of the Work Injury Compensation Act (WICA), subject that where the provisions of the WICA are less favourable than this clause, the staff shall be entitled to the benefit under this clause.
- (2) Subject to sub-clause 36(1) above, the leave entitlement is as follows:
  - (a) First six months - Full basic rate of pay (Base salary + MVC)
  - b) Second six months - Half basic rate of pay (Base salary + MVC)
  - (c) Third six months - Without pay
- (3) Thereafter, if the staff is still unfit for duty, her service may be terminated on medical grounds.

### **37. MEDICALLY BOARDED OUT**

- (1) After all avenues and provisions have been exhausted, the Institution will consider on a case-by-case basis to medically board out a confirmed staff who has been certified unfit to work. The decision and process to medically board out is at the absolute discretion of the Institution and will be done in consultation with the Union.
- (2) A staff who is medically boarded out will be accorded a further 12 months medical benefits from the date of the medical boarding out, provided that:

- (a) she has at least 10 years of service as at date of being medically boarded out;
- (b) she is not receiving any other medical benefits from the other employers either as staff or dependant;
- (c) she seeks medical treatment from Government restructured healthcare institutions;
- (d) the medical benefits shall only cover specialist treatment and consultation under sub-clause 38(5), 39, 40 and hospitalisation under clause 41 of this Agreement based on the staff's benefit scheme prior to her being medically boarded out;
- (e) the medical benefits shall only be applicable to treatment in relation to the specific medical condition(s) that led to the medical boarding out. Any claim for treatment of other associated medical conditions shall be considered on a case-by-case basis.

## **PART VI MEDICAL AND DENTAL BENEFITS AND INSURANCE**

### **38. MEDICAL BENEFITS**

- (1) For the period 1 April 2018 to 31 December 2018, the Medical Benefits of KTPH, YCH, AdMC and WHPL shall be in accordance with the "Alexandra Health System Staff Agreement of 2016 (CA 213/2016)" and the Medical Benefits of NHG, IMH, NHGP, NHGPh, NHGD, TTSH and NSC shall be in accordance with the "National Healthcare Group Staff Agreement of 2016 (CA 195/2016)".
- (2) With effect from 1 January 2019, Medical Benefits for all staff shall be as per sub-clauses 38(3) to 38(11).
- (3) A staff with at least 3 months of service and her family combined shall be entitled to a maximum of \$400 per calendar year for non-

specialist medical treatment received at a government polyclinic or a private medical practitioner.

- (4) The maximum bill claimable per visit for treatment by a registered medical practitioner shall be \$30. All claims for expenses incurred, other than those incurred in the Institution, shall be paid upon presentation of the relevant receipts.
- (5) Staff with at least 3 months of service shall be entitled to a maximum of \$600 per calendar year for specialist treatment and consultation received within Government restructured healthcare institutions. Her family combined, shall be entitled to another \$600 per calendar year.
- (6) The balance of the amount for non-specialist medical treatment can be used for specialist treatment and consultation.
- (7) A staff and her family members may be reimbursed for acupuncture treatment under her entitlement for specialist treatment, where the acupuncture treatment is prescribed by a doctor and where the acupuncture service is operated and owned by Government restructured healthcare institutions.
- (8) Notwithstanding sub-clauses 38(3) to 38(7) above, a staff who joins the Institution on or after 1 January 1995 shall co-pay 10% and 30% of the total claimable medical expenses incurred by herself and her family respectively.
- (9) For the purpose of this clause, "family" is defined as:
  - (a) a spouse who is unemployed and does not enjoy medical benefits provided by her past employer, or if employed, is not entitled to medical benefits provided by her current employer;
  - (b) a dependent unmarried child, including a stepchild and legally adopted child, under the age of 18 years, and who is not provided medical benefits by the current employer of the staff's spouse.

- (10) Notwithstanding sub-clauses 38(1) and 38(2), a staff who is under the Flex Plan or Flexible Benefits Scheme shall not be eligible for the above-mentioned Medical Benefits.
- (11) The Institution and the Union recognise the importance of the Wellness Programme for the well-being of the staff. The Institution and the Union will conscientiously embark on activities and programmes to promote staff's well-being and health, in line with the national emphasis on healthy lifestyle, family life and social interaction/cohesiveness.

**39. FLEX PLAN**

- (1) The Flex Plan, as provided in sub-clauses 39(2) to 39(7) shall be applicable only to staff of KTPH, YCH, AdMC and WHPL who are under the Flex Plan.
- (2) Staff with at least 3 months of service shall be entitled to Flex Dollar (Flex\$) as follows:

| <i>Marital Status</i>      | <i>Flex\$ (per calendar year)</i> |
|----------------------------|-----------------------------------|
| Single (Staff only)        | 600                               |
| Married (Staff and family) | 800                               |

- (3) The Flex\$ can be used to claim for outpatient medical bills for staff and/or family (for married staff only) with co-payment of 10% for staff and 30% for family. Staff and/or family can also use the Flex\$ to claim for personal medical insurance premium.
- (4) Unused Flex\$ can be used to claim for other claimable items incurred by staff only as follows:

| No | Claimable Items  | Eligibility         |
|----|--|---------------------|
| 1  | Outpatient Medical Benefits<br>General Practitioner (GP)<br>Specialist Outpatient Clinics (SOC)<br>Traditional Chinese Medicine Practitioners (TCM)  | Staff and/or family |
| 2  | Medical Insurance  | Staff and/or family |
| 3  | Life Insurance   | Staff only          |
| 4  | Health Screening   | Staff only          |
| 5  | Dental Benefit<br>- Include prescribed medication  | Staff only          |
| 6  | Optical Expenses<br>- Include spectacles and contact lens  | Staff only          |
| 7  | Wellness/Personal Development<br>- Gym membership<br>- Sports equipment  | Staff only          |
| 8  | Chalet/Rest and Recreation Activities<br>- Tour Package<br>- Hotel/chalet accommodation (Singapore/overseas)<br>- Airfare/Train tickets/taxi fares/car rental (overseas only)<br>- Admission tickets to places of interest (overseas only) | Staff only          |
| 9  | Family Benefits<br>- Infant/Child care centre fees   | Staff only          |
| 10 | Union Membership   | Staff only          |
| 11 | HSEU Mutual Aid Scheme   | Staff only          |

- (5) Any balance of unused Flex\$ shall be carried forward to the following year up to one year's entitlement.
- (6) Staff with less than 12 months' service shall have their Flex\$ pro-rated according to the calendar days of service.

- (7) For the purpose of this clause, “family” is defined as:
- (a) a spouse who is unemployed and does not enjoy medical benefits provided by his/her past employer, or if employed is not entitled to medical benefits provided by his/her current employer;
  - (b) a dependent unmarried child, including a stepchild and legally adopted child, aged 18 and below till the end of the calendar year which they turn 18, child with special needs (no age cap), and who is not provided medical benefits by the current employer of the staff’s spouse.

**40. FLEXIBLE BENEFITS SCHEME**

- (1) The Flexible Benefits Scheme, as provided in sub-clauses 40(2) to 40(6) shall be applicable only to staff of NHG, IMH, NHGP, NHGPh, NHGD, TTSH and NSC who are under the Flexible Benefits Scheme.
- (2) Staff with at least 3 months of service shall be entitled to Flex Dollar (Flex\$) as follows:

| <i>Marital Status</i>               | <i>Flex\$<br/>(per calendar year)</i> |
|-------------------------------------|---------------------------------------|
| Single (Staff only)                 | 600                                   |
| Married (Staff and family combined) | 800                                   |

- (3) Of the Flex\$ quantum per calendar year, \$200 is set aside exclusively for claims for Outpatient and Specialist Outpatient Consultation (SOC) medical expenses as well as for personal Dental bills and purchase of personal portable hospitalisation insurance plan such as Enhanced Shield Plans or/and Mutual Aid Scheme. Co-payment (10% for staff/30% for family) for Outpatient & SOC continues to apply.
- (4) Staff with less than 12 months’ service shall have their annual Flex\$ quantum pro-rated according to number of calendar days of service rendered within Qualifying Period.

- (5) Up to \$200 of the unutilised balance of the ring-fenced amount shall be credited into active staff's CPF Medisave Account (where applicable) after 31st December of each year. Pro-ration will apply for incomplete year of service.
- (6) For the purpose of this clause, "family" is defined as:
- (a) a spouse who is unemployed and does not enjoy medical benefits provided by her past employer, or if employed, is not entitled to medical benefits provided by her current employer;
  - (b) a dependent unmarried child, including a stepchild and legally adopted child, under the age of 18 years, and who is not provided medical benefits by the current employer of the staff's spouse.

#### 41. HOSPITALISATION

##### Ward Accommodation

- (1) Subject to the availability of beds in the wards, staff are eligible for the following types of ward accommodation within Government restructured healthcare institutions :

| <i>Job Grade</i> |                                 | <i>Ward Class</i> |
|------------------|---------------------------------|-------------------|
| <i>Nursing</i>   | <i>Non-Nursing</i>              |                   |
| NO II to NO I    | PH01 to PH02<br>Grades 11 to 13 | A                 |
| AN II to ANC     | Grades 7 to 10                  | B1                |
| -                | Grades 2 to 6                   | B2                |

- (2) For staff, the total ward accommodation charges shall be claimable under the ward accommodation benefit, subject to the co-payment stated in sub-clause 41(4) below. The cap for ward accommodation benefit is a maximum of 60 days per calendar year for the staff.

- (3) A staff's family shall enjoy the same class of ward accommodation as the staff, but 50% of the ward accommodation charges at public rates shall be payable by the family. Only the remaining 50% of the ward accommodation charges shall be claimable under the ward accommodation benefit, subject to the co-payment rates stated in sub-clause 41(4) below. The cap for ward accommodation benefit is a maximum of 60 days per calendar year for family (combined as a whole excluding the staff).
- (4) Staff must co-pay 10% and 30% of the ward accommodation charges incurred by herself and her family respectively.
- (5) A staff and her family may upgrade her ward accommodation, if she so chooses, but she shall have to pay the difference in ward accommodation charges and hospitalisation fees between her entitlement and the higher ward.

Hospitalisation Fees

- (6) In addition to the ward accommodation benefit, staff shall be eligible for hospitalisation fees benefit where the hospitalisation is in a Government restructured healthcare institution. The cap for hospitalisation fee benefit per calendar year shall be as follows:

| <i>Job Grade</i> |                                 | <i>Hospitalisation Fees</i> |
|------------------|---------------------------------|-----------------------------|
| <i>Nursing</i>   | <i>Non-Nursing</i>              |                             |
| NO I to NO II    | PH01 to PH02<br>Grades 11 to 13 | \$12,000                    |
| AN II to ANC     | Grades 7 to 10                  | \$8,500                     |
| -                | Grades 2 to 6                   | \$5,000                     |

- (7) The staff is eligible for the above sum for hospitalisation fees, while her family (combined as a whole excluding the staff) is eligible for a separate sum at the same limit as the staff for hospitalisation fees. The above caps refer to the amount of subsidy the institution will pay towards the benefit (that is, after



applying co-payment, the total bill size will be more than the above caps).

- (8) Staff must co-pay 10% and 30% of the hospitalisation fees incurred by herself and her dependants respectively.
- (9) Where a staff is abroad and requires hospitalisation, the Institution shall reimburse hospitalisation fees and ward accommodation charges provided the hospitalisation is at a Government hospital in the country overseas. The ward accommodation must be equivalent to her ward class eligibility. The maximum ward accommodation and hospitalisation fees eligibility is as stated in sub-clauses 41(1), 41(2), 41(3), 41(6) and 41(7) above, and subject to co-payments as stated in sub-clauses 41(4) and 41(8).
- (10) For the purpose of this clause, “family” is defined as:
  - (a) a spouse who is unemployed and does not enjoy medical benefits provided by her past employer, or if employed, is not entitled to medical benefits provided by her current employer;
  - (b) a dependent unmarried child, including a stepchild and legally adopted child, under the age of 18 years, and who is not provided medical benefits by the current employer of the staff’s spouse.

## **42. DENTAL BENEFIT**

- (1) For the period 1 April 2018 to 31 December 2018, the dental benefits for staff of KTPH, YCH, AdMC and WHPL shall be in accordance with the “Alexandra Health System Staff Agreement of 2016 (CA 213/2016)”; and dental benefits for staff of NHG, IMH, NHGP, NHGPh, NHGD, TTSH and NSC shall be in accordance with the “National Healthcare Group Staff Agreement of 2016 (CA 195/2016)”.

- (2) From 1 January 2019, all confirmed staff shall be eligible for reimbursement of dental expenses incurred up to \$150 per calendar year.
- (3) Notwithstanding sub-clause 42(2), a staff who is under the Flex Plan or Flexible Benefits Scheme shall not be eligible for the above-mentioned Dental Benefit.

**43. WORK INJURY COMPENSATION**

- (1) Staff who come within the scope of the Work Injury Compensation Act shall be insured.
- (2) In respect of staff who do not come within the scope of the Work Injury Compensation Act, the Institution shall nevertheless insure such staff, subject to acceptance by the insurers.

**44. GROUP TERM LIFE AND GROUP PERSONAL ACCIDENT INSURANCES**

- (1) The Institution shall continue to insure staff under its Group Term Life and Group Personal Accident insurance policies, subject to their respective exclusions and acceptance by the insurers.

**PART VII MISCELLANEOUS ITEMS**

**45. CAREER DEVELOPMENT AND PROGRESSIVE WAGES**

- (1) The Institution and the Union are committed to supporting Singapore's Healthcare Industry Transformation collectively as a continuous effort to transform the jobs and skills of workers to be future ready for future jobs and skills. The Institution and the Union will participate in initiatives aimed at driving skills training, enhancing career pathways, and supporting individual-initiated training.

- (2) Staff who perform competently with up-to-date knowledge, skills mastery and consistently with the right work attitude may look forward to career and wage progression that commensurate with higher job worth.

**46. STAFF TRAINING**

- (1) The Institution may sponsor a staff for courses or training approved by the Institution to upgrade the staff's skills and knowledge. The Institution shall provide time off for the staff to sit for examinations for such sponsored courses.
- (2) The Institution shall grant Union officials paid leave of absence to attend training, courses and seminars organised by the Union or NTUC subject to exigencies of service.

**47. VEHICLE LOAN INTEREST SUBSIDY**

- (1) A confirmed staff is eligible to apply for vehicle loan interest subsidy capped at a maximum loan quantum of \$65,000 or 12 times the monthly base salary, whichever is lower.
- (2) The Institution shall subsidise interest rate above 3%, subject to a maximum of 1%. The repayment period is up to 7 years or the retirement age, whichever is earlier.

**48. HOUSING/RENOVATION LOAN INTEREST SUBSIDY**

- (1) A confirmed staff is eligible to apply for housing and/or renovation loan interest subsidy for loan quantum as follows:
  - House ownership - Capped at \$400,000 or 60 times the monthly base salary, whichever is lower.
  - House renovation - Capped at \$30,000 renovation cost or 6 times the monthly base salary, whichever is lower.

- (2) The Institution shall subsidise interest rates above 5%, up to a maximum of 2%. The repayment periods for housing loan and renovation loan are up to 25 years and 5 years respectively or the retirement age, whichever is earlier.

**49. TRANSPORT**

Where a staff is required to travel out of the Institution’s premises on Institution’s business and where Institution transport is not available, reimbursement for transport expenses on business matters shall be based on taxi-fare incurred or mileage claimed.

**50. UNIFORMS**

Staff who are required by the Institution to wear uniform shall be provided with 3 sets of uniforms annually, replaceable on a normal wear and tear basis.

**51. SHOES**

All uniformed staff shall be provided with 2 pairs of shoes annually, replaceable on a normal wear and tear basis.

**52. LONG SERVICE AWARD**

In recognition of the dedication and service of its staff, the Institution shall grant long service award to staff as follows:

| <i>Years of Service</i> | <i>Award of equivalent cash value (\$)</i> |
|-------------------------|--|
| 5                       | 100  |
| 10                      | 200  |
| 20                      | 500  |
| 30                      | 800  |
| 40                      | 1,200                                      |
| 50                      | 1,600                                      |

**53. NATIONAL SERVICE**

Staff who join the Institution directly after completing their National Service shall be granted a higher commencing salary in recognition of their service to the nation.

**54. CHILDCARE CENTRE**

The Institution and the Union recognise the need to encourage more women to join the labour force. To encourage women to join the Institution services, the Institution shall provide staff with a childcare centre, if feasible.

**55. EXISTING TERMS**

All other existing terms of employment and conditions of service not mentioned in this Agreement shall remain as before.

**IN WITNESS WHEREOF** the parties hereto have hereunto set their hands on the date and year first hereinbefore mentioned.

Signed for and on behalf of:

**NATIONAL HEALTHCARE  
GROUP PTE LTD**

**HEALTHCARE SERVICES  
EMPLOYEES' UNION**

**PROF PHILIP CHOO**  
Group Chief Executive Officer

**MS K. THANALETCHIMI**  
President

**MR ONG TECK LEONG  
SIMON**  
General Secretary

In the presence of:

**MS CHUNG LAI NGOH  
(MRS OLIVIA TAY)**  
Group Chief Human Resource Officer

**MR CHARLES NG THENG  
LOON**  
Executive Secretary

**MS MASTAN NACHİYAL  
MOHD**  
Branch Treasurer  
Tan Tock Seng Hospital Pte  
Ltd

**MR DICKY LOE KENG  
HOONG**  
Branch Chairperson  
Institute of Mental Health

**MS JESSICA JAMIE TAN  
GEOK SIM**  
Branch Chairperson  
National Skin Centre  
(Singapore) Pte Ltd

**MS FARIDAH BTE AKHBAR**  
Branch Chairperson  
National Healthcare Group  
Polyclinics

**MS JULITA BINTE  
SARMITEN**  
Branch Vice-Chairperson  
Alexandra Health Pte Ltd/  
Khoo Teck Puat Hospital,  
Yishun Community Hospital  
Pte Ltd, Admiralty Medical  
Centre Ptd Ltd and  
WoodlandsHealth Pte Ltd

**NATIONAL HEALTHCARE GROUP STAFF AGREEMENT OF 2018**

**NURSING SALARY RANGES**

| <i>Job Title</i>                          | <i>Minimum (\$)</i> | <i>Maximum (\$)</i> |
|---|---------------------|---------------------|
| Asst Nurse II / Mid-Wife II               | \$1,700             | \$2,800             |
| Asst Nurse I / Mid-Wife I                 | \$1,810             | \$3,050             |
| Senior Asst Nurse II / Senior Mid-Wife II | \$1,960             | \$3,360             |
| Senior Asst Nurse I / Senior Mid-Wife I   | \$2,310             | \$3,920             |
| Principal Asst Nurse                      | \$2,590             | \$4,400             |
| Staff Nurse II                            | \$2,200             | \$3,880             |
| Staff Nurse I                             | \$2,600             | \$4,540             |
| Senior Staff Nurse II                     | \$3,100             | \$5,530             |
| Senior Staff Nurse I                      | \$3,700             | \$6,300             |
| Assistant Nurse Clinician                 | \$4,060             | \$6,860             |
| Nursing Officer II                        | \$4,560             | \$7,690             |
| Nursing Officer I                         | \$5,430             | \$9,230             |

**ALLIED HEALTH PROFESSIONAL SALARY RANGES**

| <i>Job Grade</i> | <i>Minimum (\$)</i> | <i>Maximum (\$)</i> |
|------------------|---------------------|---------------------|
| AH11             | \$2,300             | \$4,740             |
| AH12             | \$3,100             | \$5,620             |
| AH13             | \$4,040             | \$6,660             |



**PHARMACIST SALARY RANGES**

| <i>Job Grade</i> | <i>Minimum (\$)</i> | <i>Maximum (\$)</i> |
|------------------|---------------------|---------------------|
| PH01             | \$3,300             | \$5,620             |
| PH02             | \$4,050             | \$6,680             |

**ADMINISTRATIVE, ANCILLARY AND ALLIED HEALTH SUPPORT  
SALARY RANGES**

| <i>Job Grade</i> | <i>Minimum (\$)</i> | <i>Maximum (\$)</i> |
|------------------|---------------------|---------------------|
| 3                | \$1,160             | \$1,740             |
| 4                | \$1,200             | \$1,950             |
| 5                | \$1,390             | \$2,290             |
| 6                | \$1,580             | \$2,610             |
| 7                | \$1,790             | \$2,950             |
| 8                | \$2,000             | \$3,350             |
| 9                | \$2,310             | \$3,810             |
| 10               | \$2,450             | \$4,270             |
| 11               | \$2,550             | \$4,630             |
| 12               | \$3,100             | \$5,480             |
| 13               | \$3,940             | \$6,490             |